

Business from technology



Knowledge creation in foresight

a practice- and systems-oriented view

Mikko Dufva

Lectio praecursoria

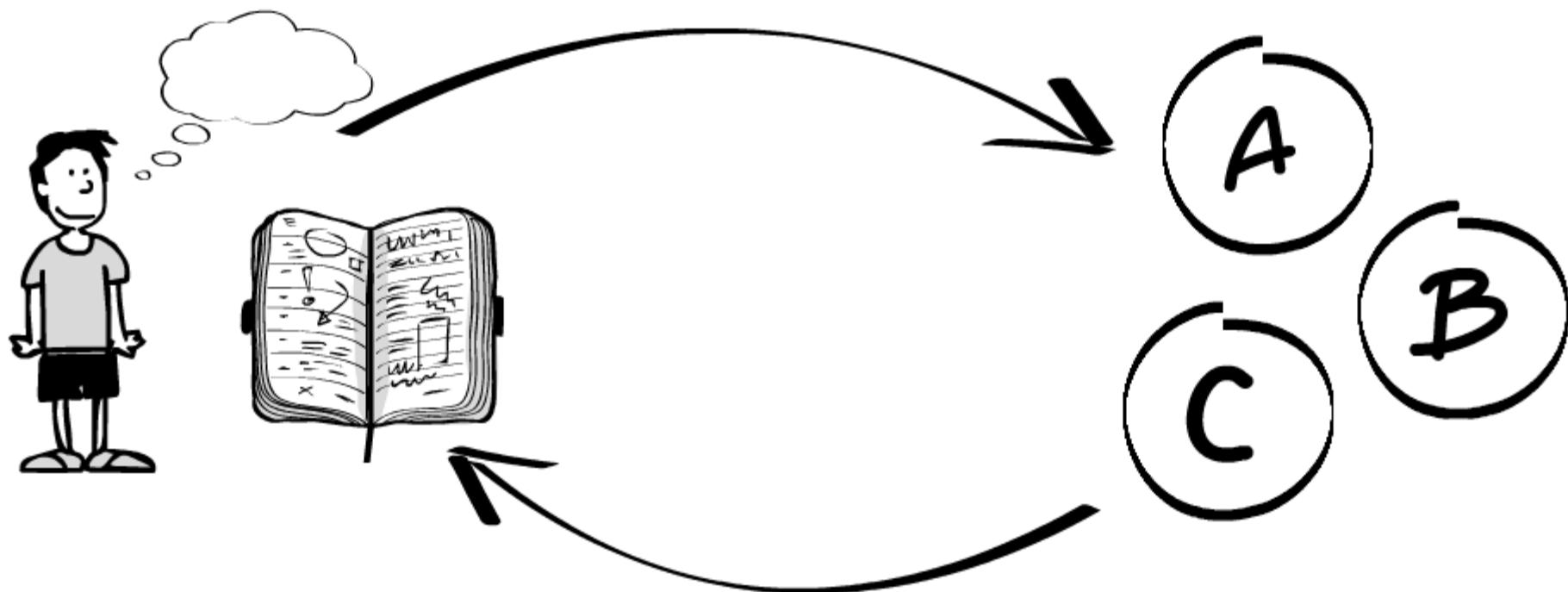
22.1.2016

Knowing about the future

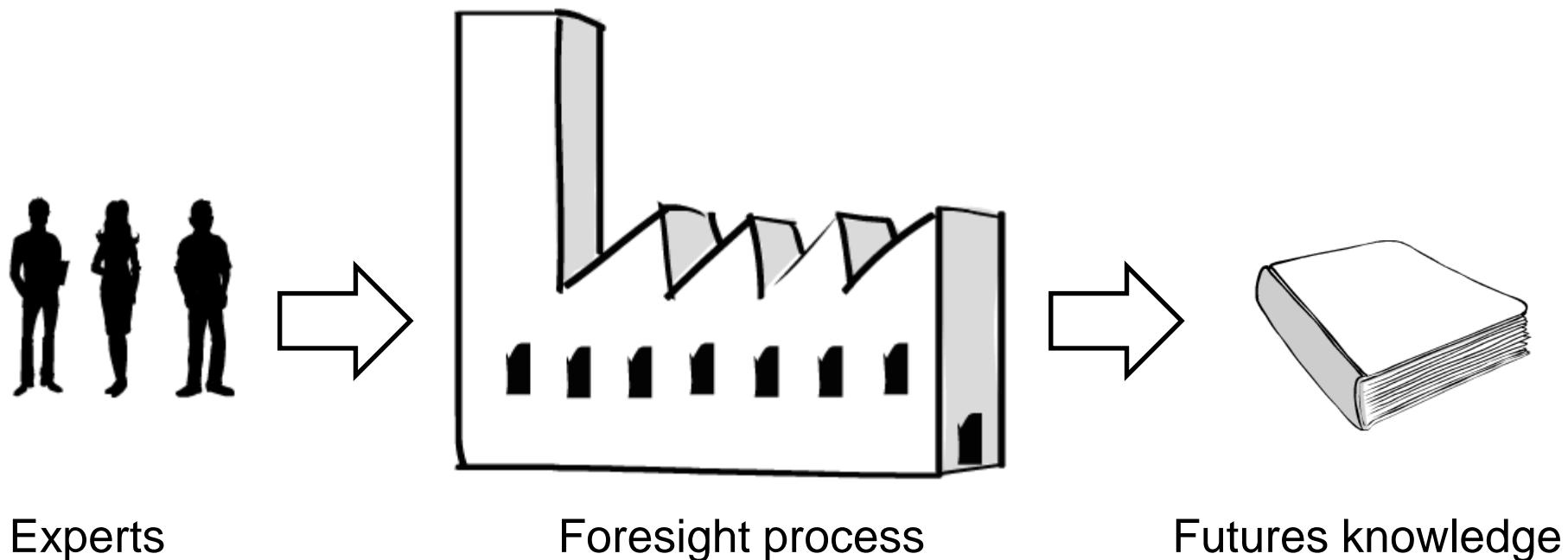


Heinrich Leutemann: The Oracle of Delphi Entranced

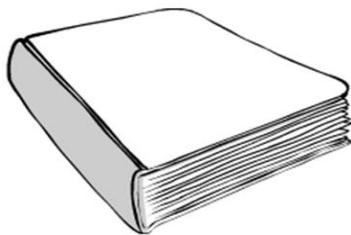
Foresight



Linear view of knowledge creation in foresight



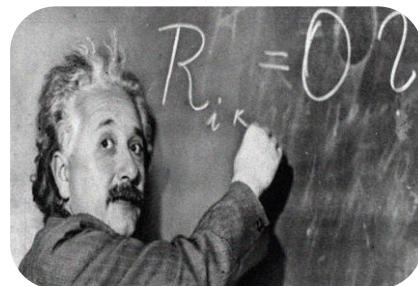
Futures knowledge



Codified



Articulated



Embodied

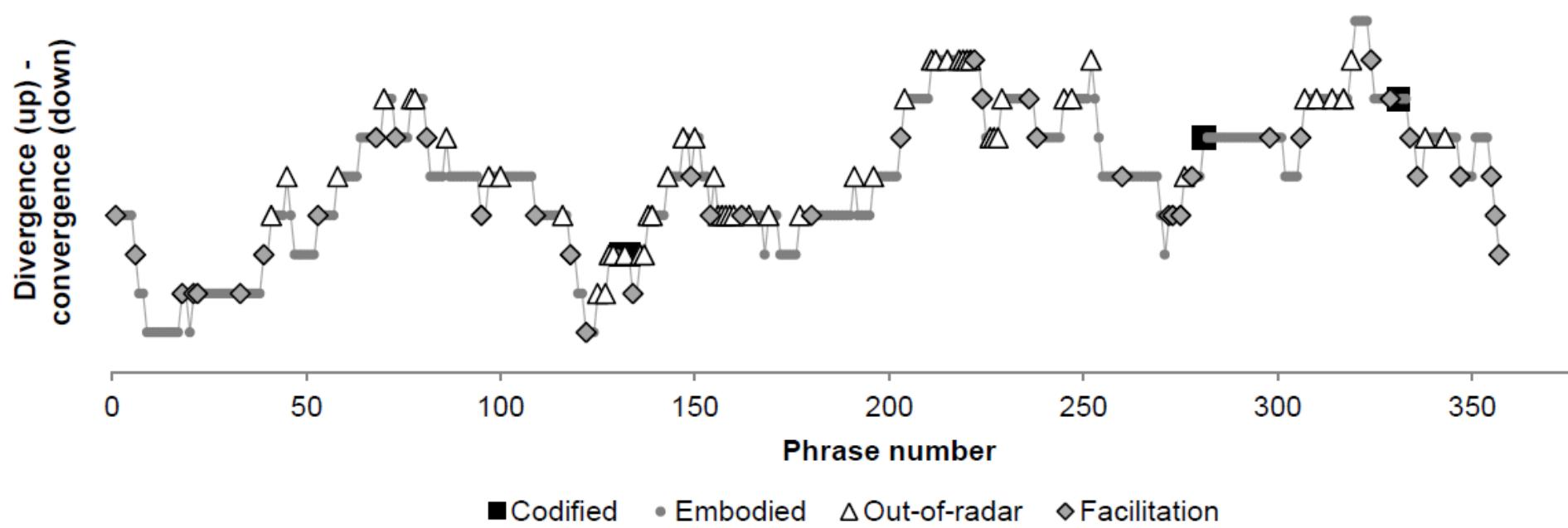


Out-of-radar

Knowledge creation in workshops

Challenging assumptions & reframing topics

Discussion of group 2



Broader view: foresight as a system

Capabilities

Relations

Process knowledge

Cognitive schemes

Mental models about other agents, interactions, system

Mediating events

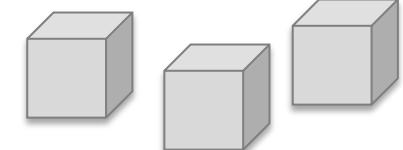
Agents

Strategic objects

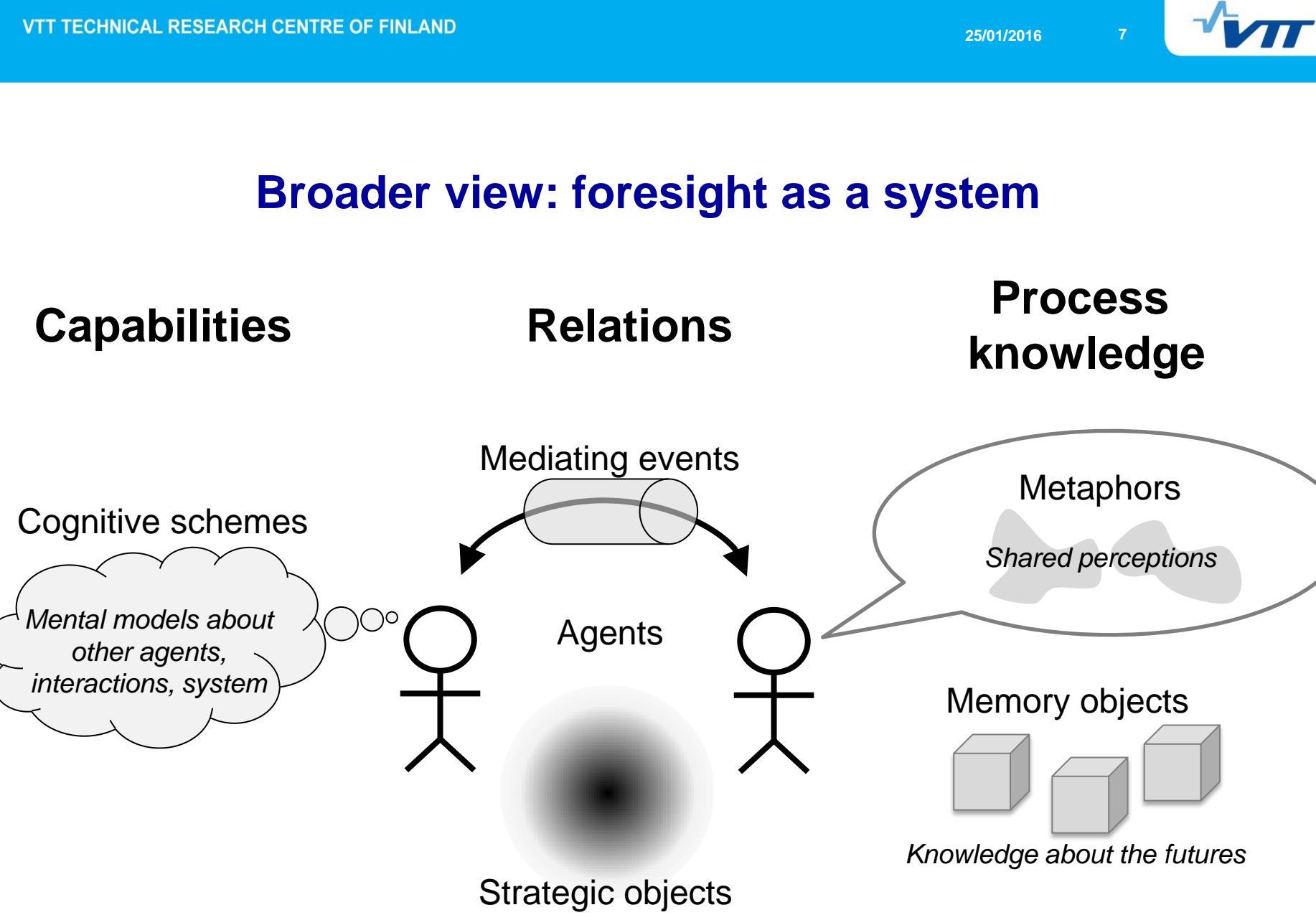
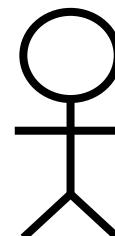
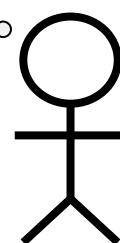
Metaphors

Shared perceptions

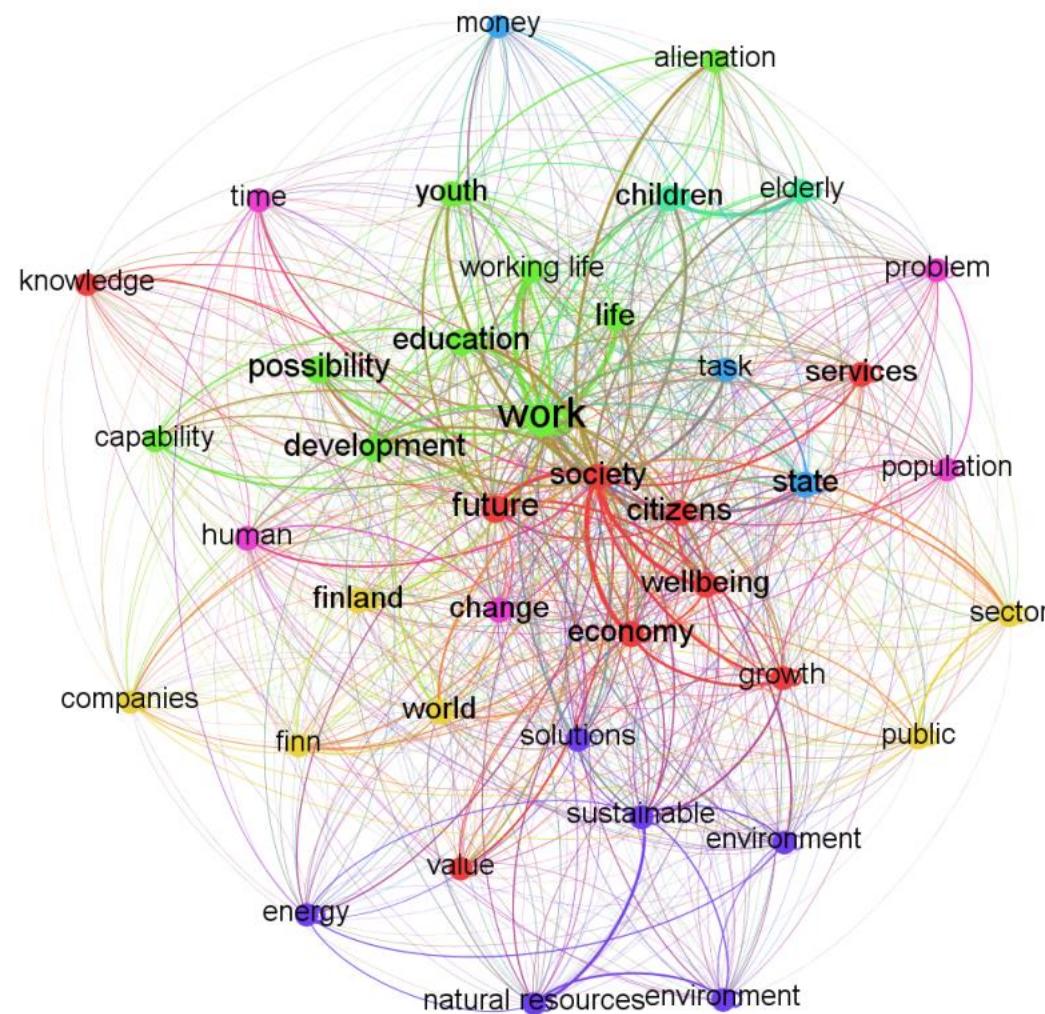
Memory objects



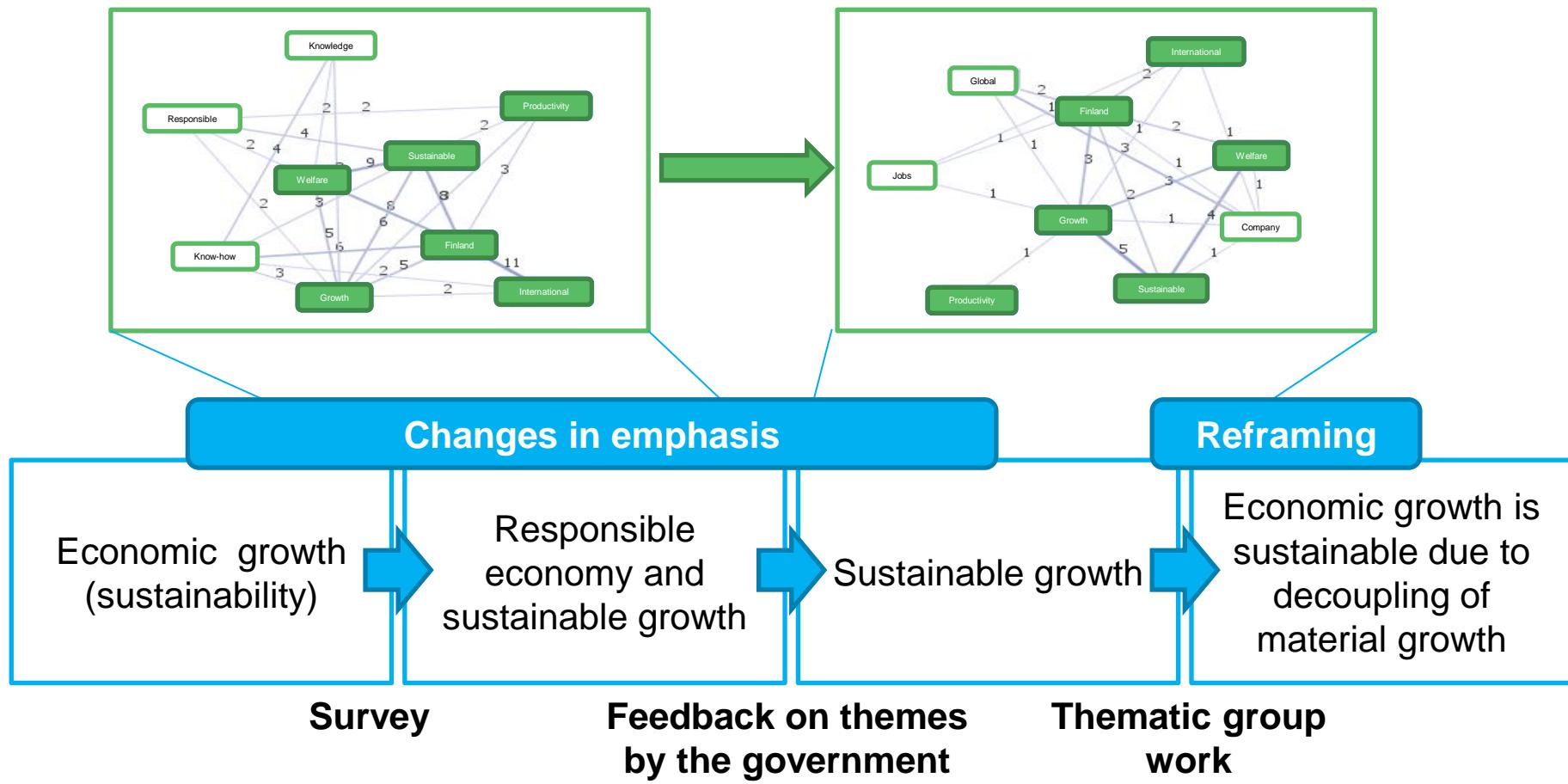
Knowledge about the futures



Futures knowledge as a network

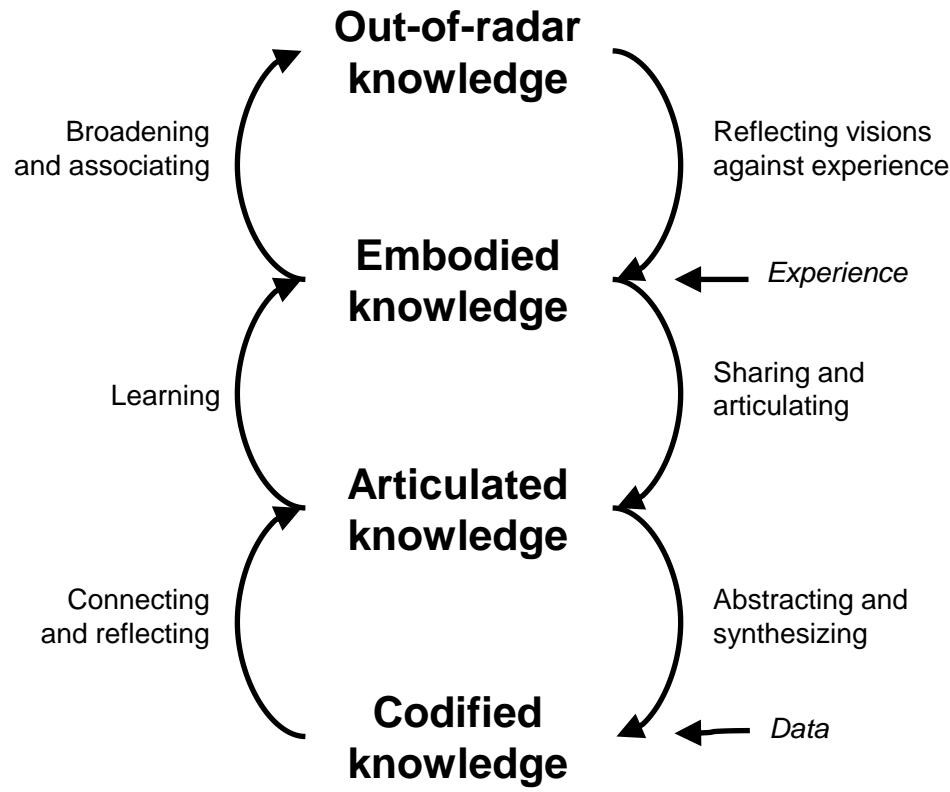


Knowledge creation in foresight: Changes in the network

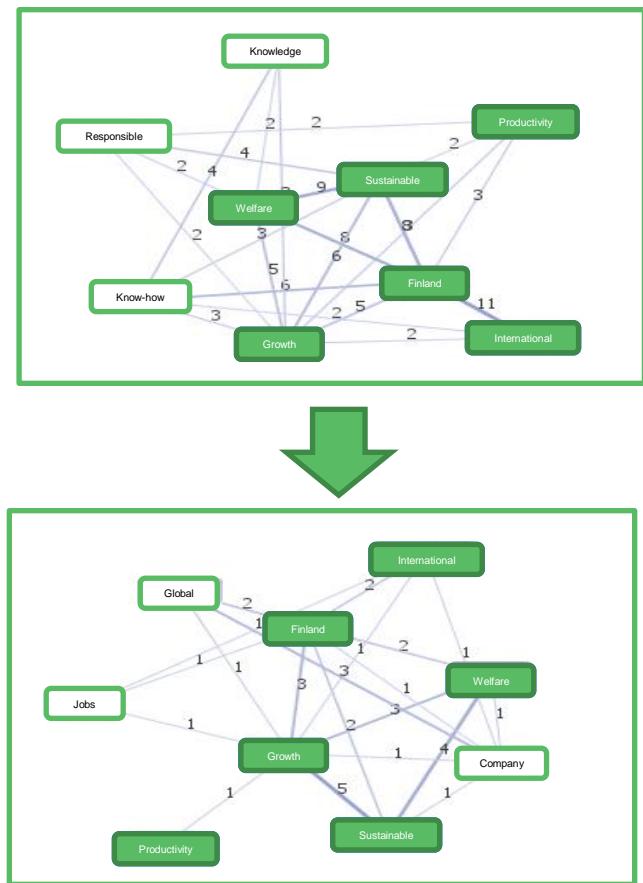


Knowledge creation in foresight: two views

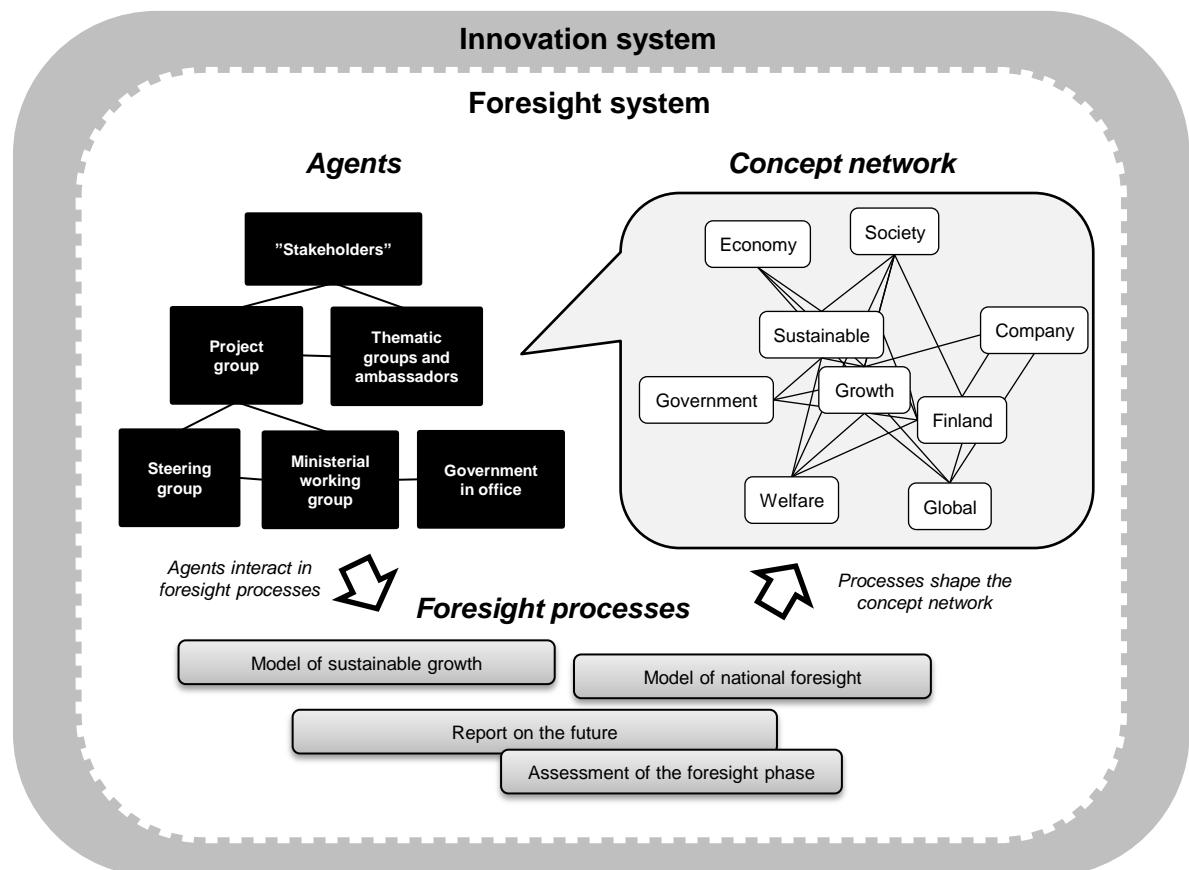
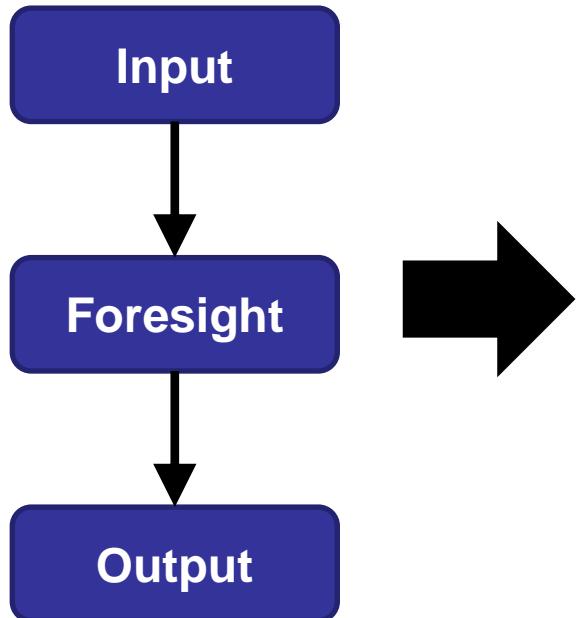
Knowledge conversions



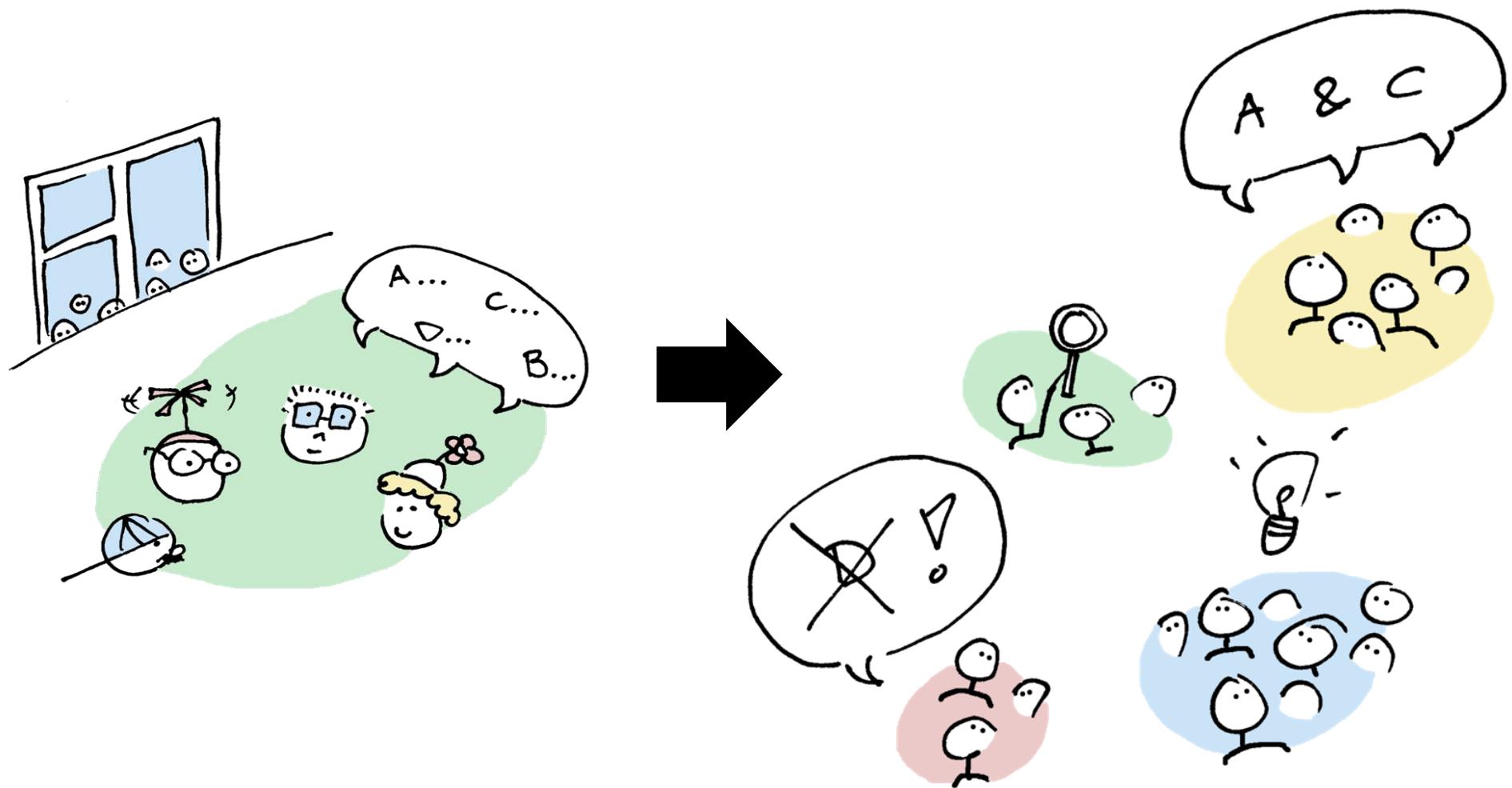
Shaping of a network



Foresight: from process to system



Participation: from experts to diverse network



Pictures: Heidi Auvinen

Futures knowledge: from block to network

