



EKE-Electronics Ltd.

Designing Effort Estimation Process for Embedded Software Projects

Master's thesis presentation
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IRIS[®]
Certification

Smarter trains. Better future.





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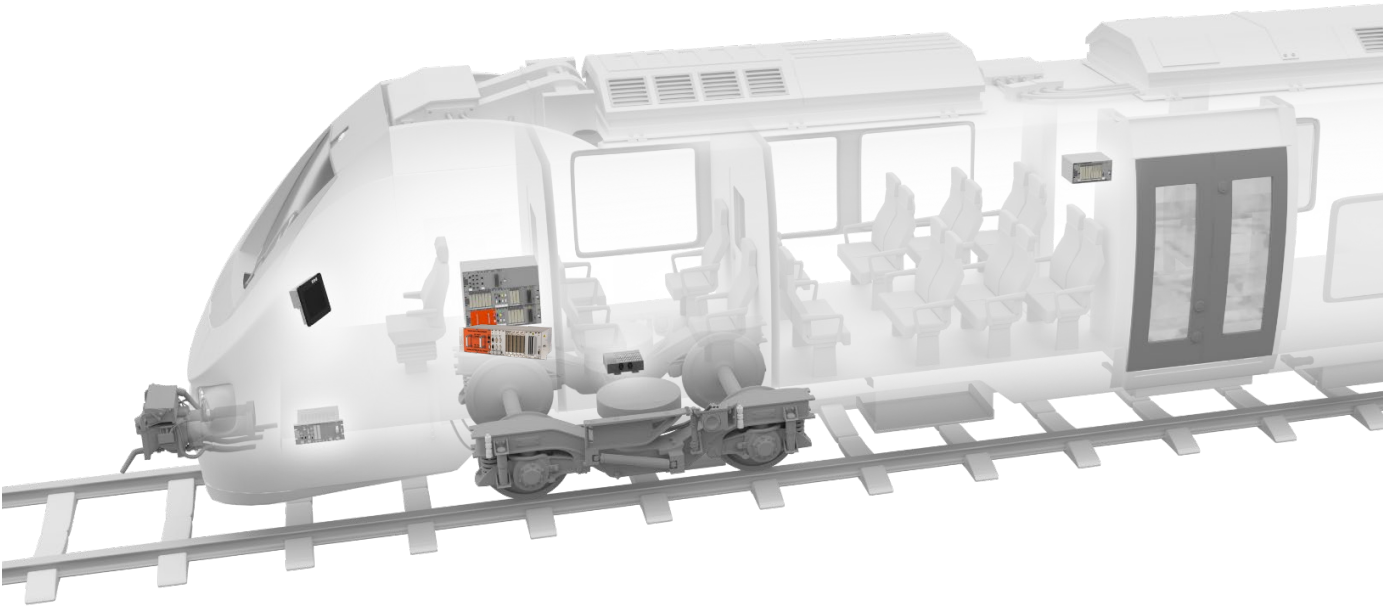
EKE

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EKE-Electronics

-  **1986**
Established
-  **100**
Employees
-  **35 000+**
Train automation systems
-  **6**
Continents




Smarter trains. Better future.




EKE-Electronics

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Smarter trains. Better future.



Estimation challenges

Software size

Experts

Data-driven

Number of code line

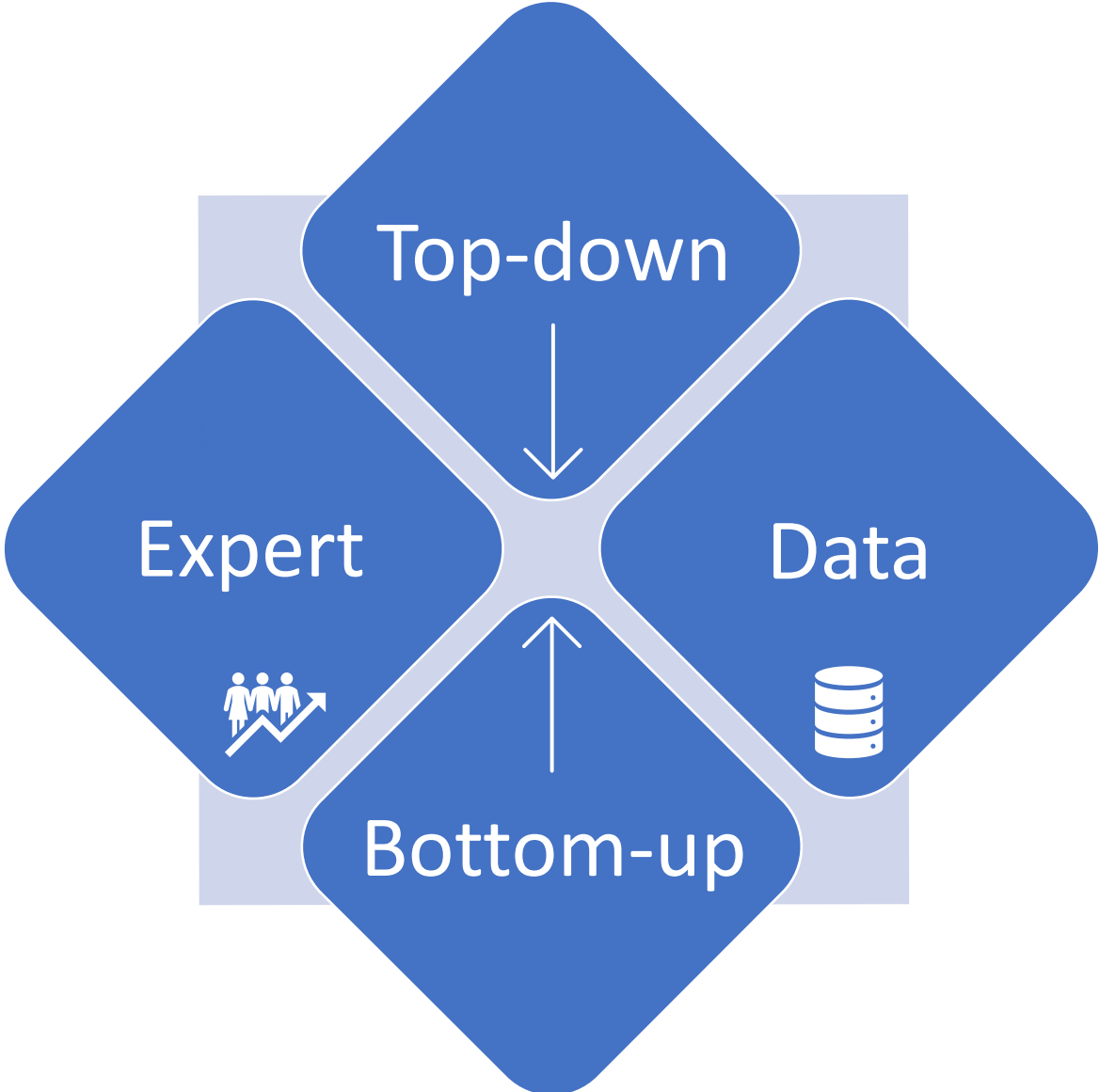
Story points

Biases

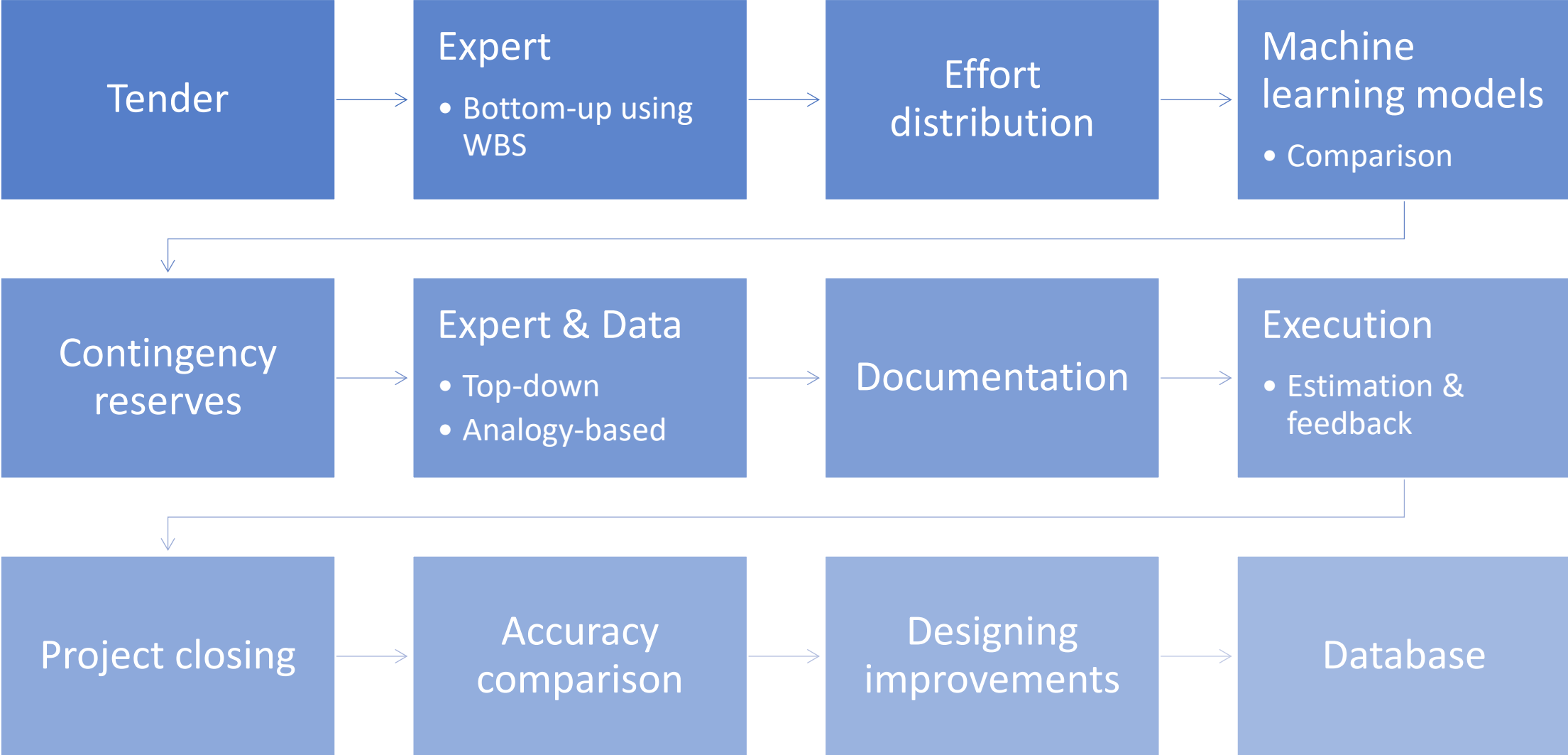
Training

Big data

Proposed approach



Process overview



Method selection

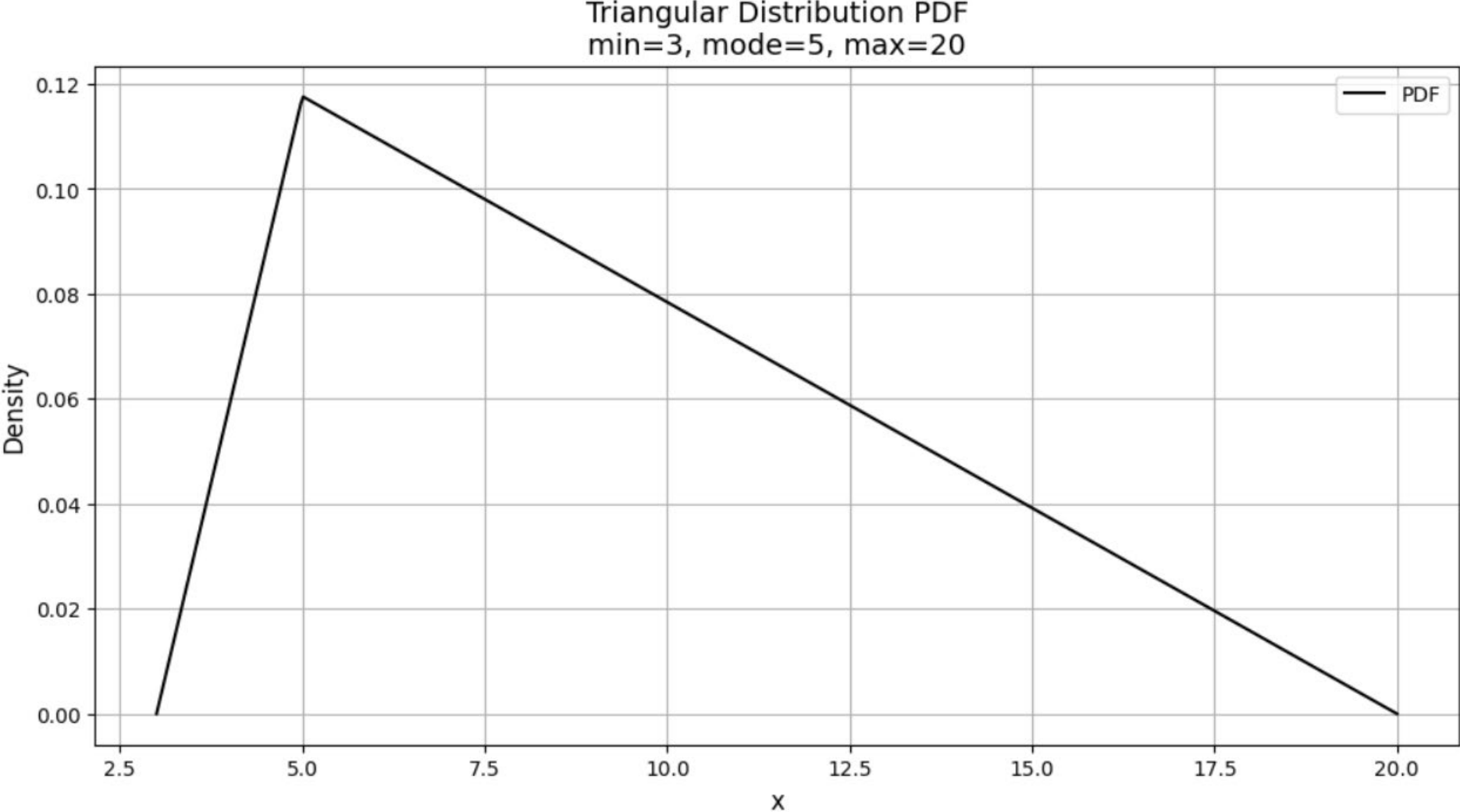
Criterion	Expert involvement	Required data	Robustness	Flexibility	Complexity	Support	Reusability	Predictive power	Informative power	Handling uncertainty	Comprehensiveness	Empirical evidence
Expert involvement		2	2	3	5	6	4			5	8	7
Required data			2	2	5	5	3			4	7	6
Robustness				2	4	5	2			3	6	5
Flexibility					3	4	2			2	5	5
Complexity						2					3	2
Support											2	2
Reusability					2	3				2	5	4
Predictive power	2	3	4	5	7	8	5		2	6	9	8
Informative power	2	2	3	4	6	7	5			5	8	8
Handling uncertainty					2	2					4	3
Comprehensiveness												
Empirical evidence											2	

Criterion	Normalized weight	Classical Model	IDEA	Wideband Delphi	Planning Poker	CBR	Regression	Random forest	Catboost / XGBoost	ANN	COCOMO
Expert involvement	0,15	3	2	1	1	4	5	5	5	5	4
Required data	0,11	4	4	5	5	1	1	2	2	2	4
Robustness	0,08	3	3	2	2	4	1	3	4	4	3
Flexibility	0,06	5	5	5	5	4	3	4	4	4	1
Complexity	0,03	2	2	5	5	4	4	3	2	2	3
Support	0,02	4	4	5	5	4	5	5	4	4	5
Reusability	0,05	1	1	1	2	3	4	4	4	4	5
Predictive power	0,24	3	4	2	2	4	1	2	4	4	1
Informative power	0,19	4	4	2	2	3	5	4	3	3	2
Handling uncertainty	0,04	5	5	3	3	2	1	1	1	1	1
Comprehensiveness	0,02	5	5	5	5	4	4	4	4	4	1
Empirical evidence	0,02	2	2	5	5	5	3	4	2	2	5
Sum	1	3,4	3,5	2,6	2,7	3,4	2,9	3,2	3,5	3,5	2,5

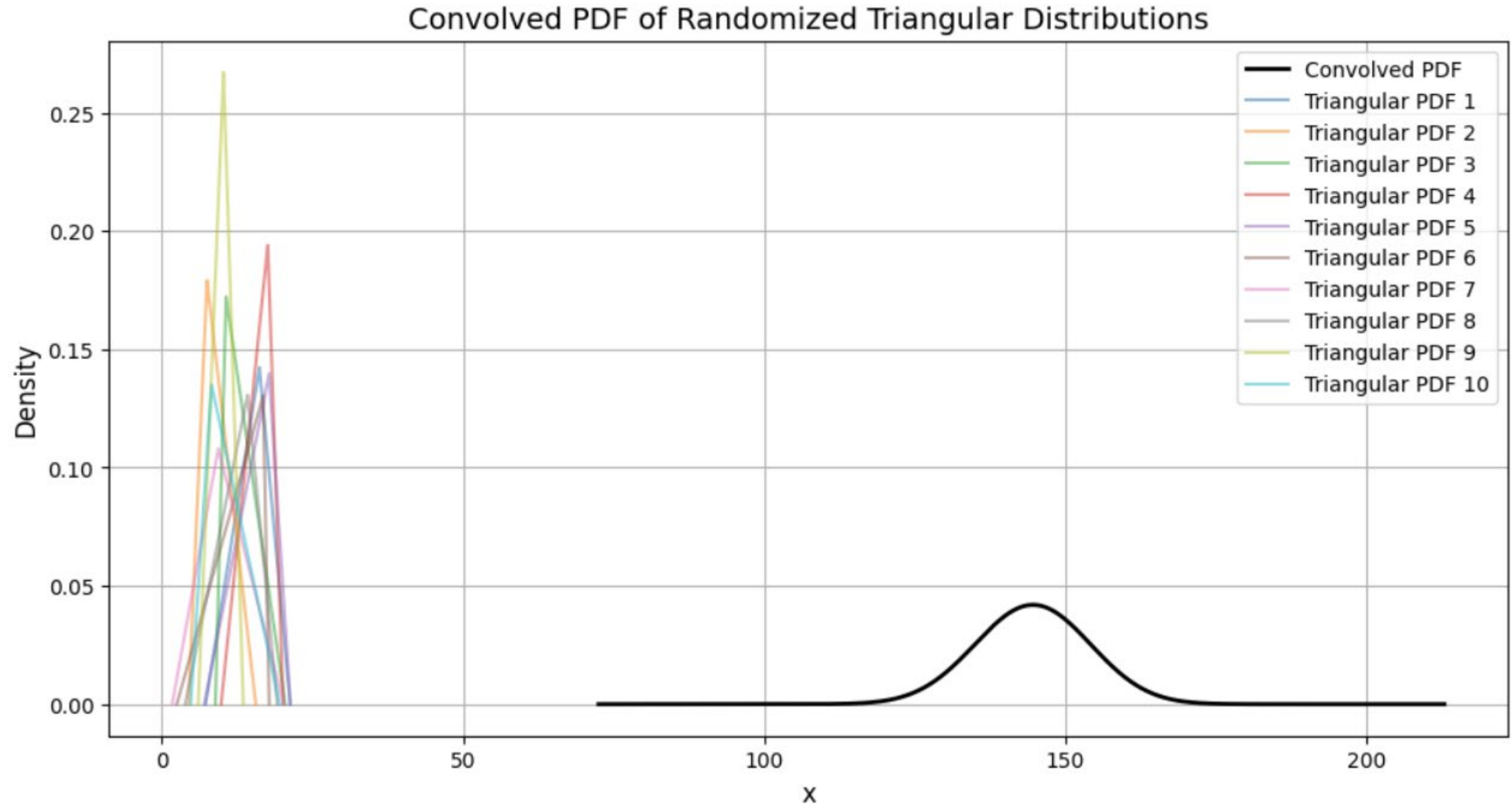
Expert-based bottom-up estimation

Cat A	Cat B	Cat C
2-3 engineers	2 engineers	1 engineer
Lowest plausible value?		
Highest plausible value?		
Likely value?		
How confident are you?		

Data distributions

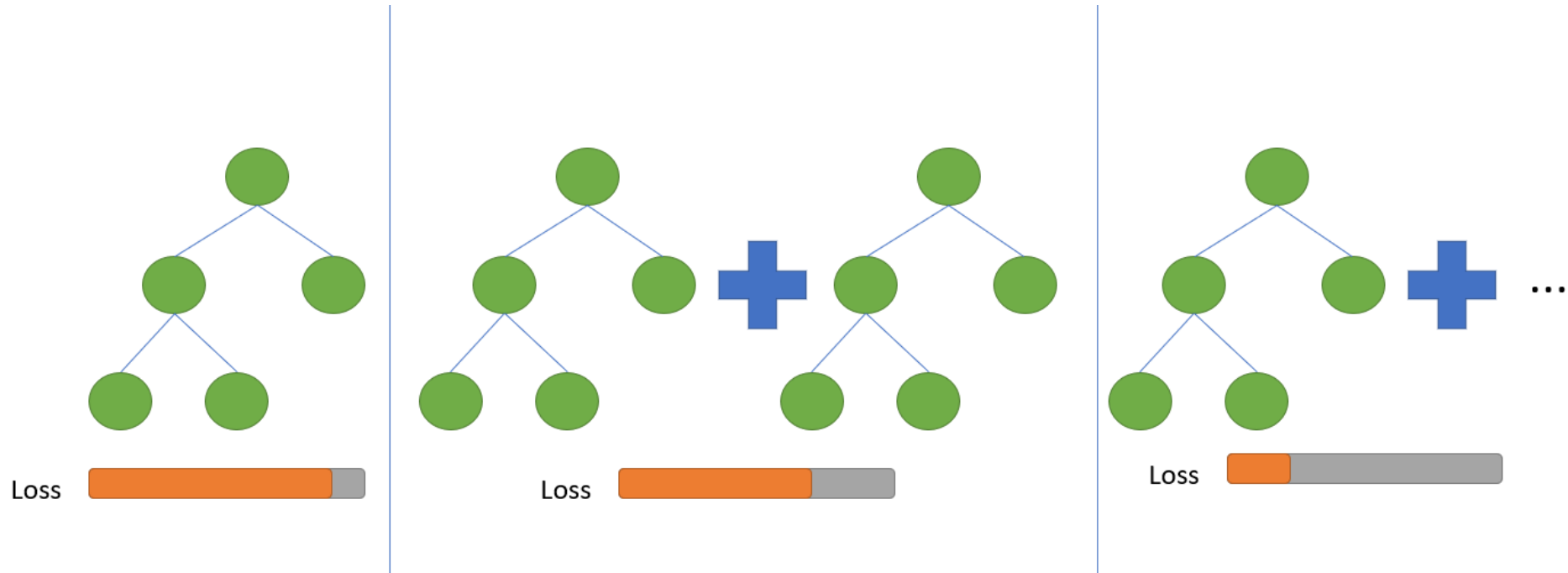


Data distributions



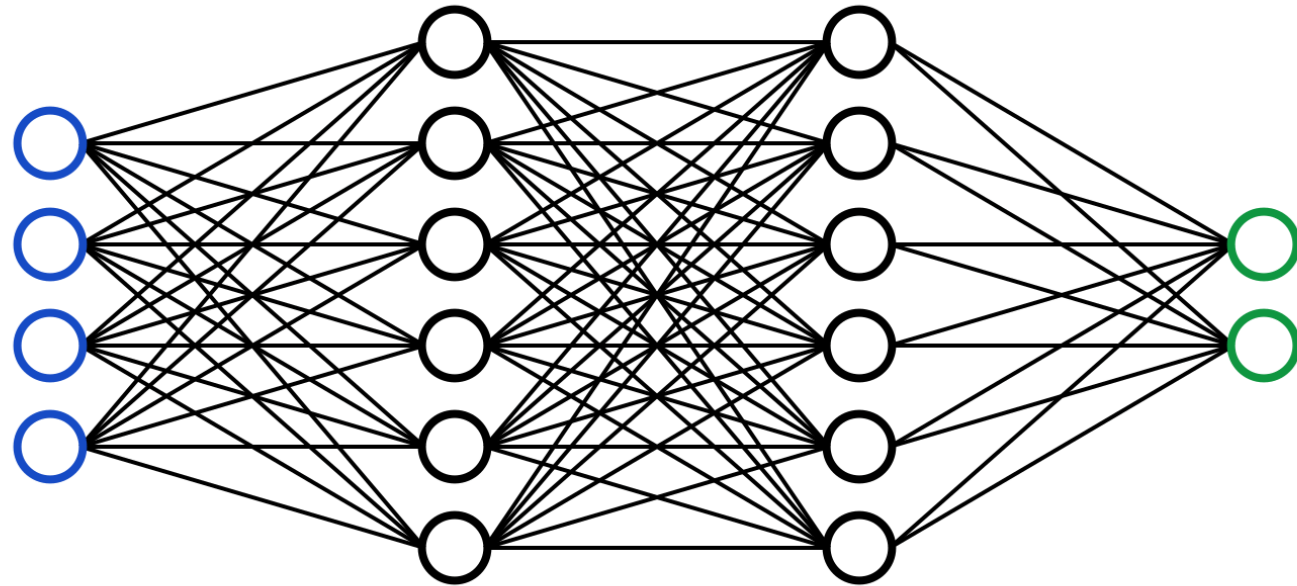
Machine learning models

- CatBoost, Extreme Gradient Boosting (XGBoost), artificial neural network
- Automatic tuning with Optuna
- Model structure explanation using Shapley Additive Explanations (SHAP)



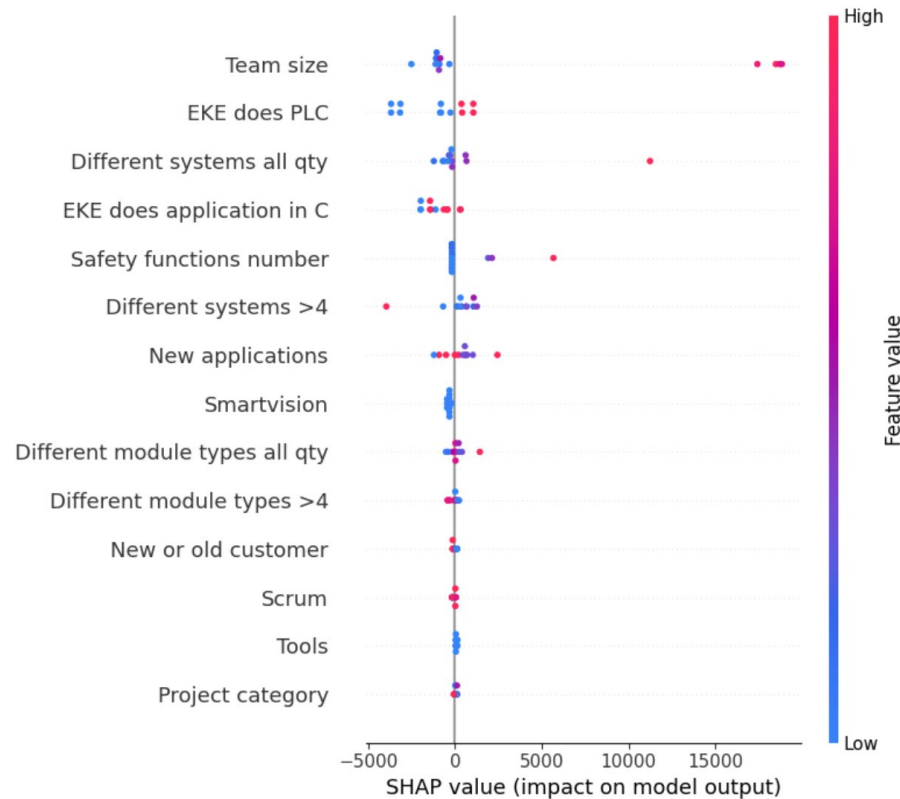
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Machine learning results & Process implementation

Metric	CatBoost	XGBoost	ANN	Current
MSE	$3 \cdot 10^7$	$2 \cdot 10^7$	10^8	
MSBRE	8	7	1	
PRED(25%)	17 %	17 %	17 %	20 %
PRED(50%)	67 %	50 %	50 %	30 %

- Kotter’s 8-stage process

