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# Missing preferences in pairwise comparison matrices: a numerical study

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# Background

- The analytic hierarchy process (AHP) is a decision making tool and it was developed by Thomas L. Saaty in 1977
  - Pairwise comparisons are a major part of AHP
- Pairwise comparison matrix  $A$  can be formed by asking the decision maker  $\frac{n(n-1)}{2}$  pairwise comparisons, where  $n$  is the number of alternatives
  - $a_{ij}$  = "How much better option  $i$  is compared to option  $j$ ?"

$$A = \begin{array}{c|cccc} & A_1 & A_2 & \cdots & A_n \\ \hline A_1 & w_1/w_1 & w_1/w_2 & \cdots & w_1/w_n \\ A_2 & w_2/w_1 & w_2/w_2 & \cdots & w_2/w_n \\ \vdots & \vdots & \vdots & & \vdots \\ A_n & w_n/w_1 & w_n/w_2 & & w_n/w_n \end{array}$$

- The outcome of AHP are weights for different criteria and alternatives. Weights can be used to rank the different alternatives.
- One way to estimate the weights  $\mathbf{w} = [w_1, w_2, \dots, w_n]^T$  is by solving an equation  $A\mathbf{w} = \lambda_{max}\mathbf{w}$ , where  $\lambda_{max}$  is the largest eigenvalue of  $A$

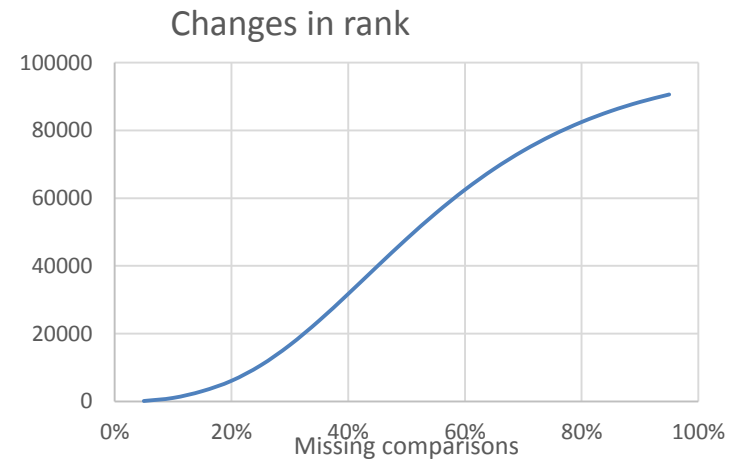
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# Background

- The number of questions can be overwhelming for the decision maker
  - This can lead to inaccurate answers
- The decision maker might not know, or be unwilling to tell their preference in some cases
  - Profit vs risk of injury on employees.
- What can be done when some comparisons are missing and  $A$  is incomplete?

# Research objectives

- Analyzing the performance of different methods that can be used to estimate the weights even when there are missing comparisons
- How many comparisons can be left unanswered without significantly compromising the robustness of the results?
- How does the size of the matrix and the amount of missing information affect the results?
  - Performance can be measured by how often the ranking of the options change or how much the estimated weights vary from the weights that have been estimated using full information



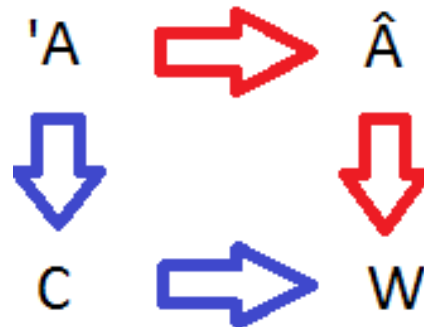
# Methods

- This is a numerical study in which the main tool will be Mathematica
- First we create normalized weights  $\mathbf{w} = [w_1, w_2, \dots, w_n]^T$  and then use them to create a consistent pairwise comparison matrix  $\mathbf{A}$
- Consistent matrix will give perfect results with both methods. Therefore we need to add random variations to  $\mathbf{A}$
- This gives us  $\hat{\mathbf{A}}$ . We can use this to estimate weights  $\hat{\mathbf{w}}$
- We remove certain comparisons from  $\hat{\mathbf{A}}$  and get  $\bar{\mathbf{A}}$ . Using two different methods we estimate the weights from the incomplete matrix  $\bar{\mathbf{A}}$  and we get  $\bar{\mathbf{w}}_1$  and  $\bar{\mathbf{w}}_2$ . We can use these weights to rank the alternatives and compare this with the rank induced by the weights  $\hat{\mathbf{w}}$ . The difference in the weights can be also examined directly.
- The size of the matrices and the amount of missing comparisons will be changed and their effects observed.

$$A = \begin{array}{c|cccc} & A_1 & A_2 & \cdots & A_n \\ \hline A_1 & w_1/w_1 & w_1/w_2 & \cdots & w_1/w_n \\ A_2 & w_2/w_1 & w_2/w_2 & \cdots & w_2/w_n \\ \vdots & \vdots & \vdots & & \vdots \\ A_n & w_n/w_1 & w_n/w_2 & & w_n/w_n \end{array}$$

# Estimating weights from incomplete pairwise matrices

- The first method is developed by P. Harker. The incomplete matrix  $\hat{A}$  is used to create an auxiliary matrix  $C$ . The weights  $\bar{w}_1$  are then estimated directly from  $C$ .
- The second method was developed by S. Shiraishi, T. Obata and M. Daigo. In it you first estimate the values of the missing comparisons and complete the matrix  $\hat{A}$ . The outcome is matrix  $\hat{A}$  from which the weights  $\bar{w}_2$  are estimated from.



# Timetable

- 22.5.2014 – 16.6.2014 Reading articles and forming an overall idea of the thesis
- 16.6.2014 Presentation of the subject
- 16.6.2014 – 30.6.2014 Learning to use Mathematica and clarifying the structure of the thesis
- 1.7.2014 – 20.7.2014 Performing the calculations
- 1.7.2014-26.7.2014 Writing the thesis
- 2.8.2014- 7.8.2014 #1 possibility to present final work if a seminar will be held
- 8.8.2014-1.1.2015 Semester in Eindhoven
- 12.1.2015 #2 possibility to present final work

Overall goal is to become a Bachelor of Science before applying to summer jobs in 2015

# Sources

- Analytic hierarchy process
  - T. Saaty, A scaling method for priorities in hierarchical structures, Journal of Mathematical Psychology, Volume 15, Issue 3, 1977
- Harker's method
  - P. Harker, Alternative modes of questioning in the analytic hierarchy process, Mathematical Modelling, Volume 9, Issues 3–5, 1987
- Shiraishi, Obata & Daigo method
  - S. Shiraishi, T. Obata & M. Daigo, Properties of Positive reciprocal matrix and their application to AHP, Journal of the Operation Research Society of Japan , Volume 41, Issue 3, 1997