

### Multistage investment under two sources of uncertainty – a real options approach

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#### The goals of the study

- Examine sequential investment decisions under two explicit sources of uncertainty
  - The model is based on the one-factor real options model of Majd & Pindyck [1987]
  - Also, McDonald & Siegel [1986] studied a two-factor model where the investment program can be finished instantaneously
  - Examples: R&D projects, new technology adoption
- Particularly study how the inclusion of the second stochastic variable affects the optimal investment policy
- Solve the model numerically





#### The model

- The sources of uncertainty are modeled by two stochastic variables, i.e., the discounted cash inflows and outflows of the finished project
  - We will denote these by V and C, respectively
  - These are assumed to follow uncorrelated geometric Brownian motions with parameters ( $\alpha_V, \sigma_V$ ) and ( $\alpha_C, \sigma_C$ )
- The required rate of return for holding the option is  $\mu$ 
  - We implicitly assume that the investor is risk neutral as we use dynamic programming
- The maximum investment rate is denoted by *k* and the initial investment left by *K*
- The investor can choose the investment rate continuously, and the payoff max(*V*-*C*,*0*) is obtained only when *K*=*0* 
  - > How should the investor proceed with the investment program?



# A few words on how the results were obtained

- We used the dynamic programming approach to real options valuation
  - The solution is a "bang-bang" one: it is optimal to either wait or invest at the maximum rate
- This combined with the assumptions led to a two-PDE free boundary problem with three independent variables, i.e., *V*, *C* and *K* 
  - McDonald & Siegel [1986] provided an analytical solution that is linear homogenous in V and C
    - However, this is not the case for the problem here because of the time-to-build issue
- The problem was then solved using an explicit finite difference method
  - > The option value function F(V,C,K) and the investment threshold  $V^*(C,K)$
  - Then, the effects of the parameters on the results were studied using the method of comparative statics



#### The base case

 $(\alpha_V = \alpha_C = 0.04, \sigma_V = \sigma_C = 0.14, \mu = 0.08, k = 1)$ 





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#### Sensitivity with respect to $\alpha_c$

(The other parameters are the same as in the base case)





#### The explanation

- When K<<1, a decrease (increase) in α<sub>C</sub> increases (decreases) the incentives of waiting [McDonald & Siegel, 1986]
  - The threshold shifts up (down)
- At larger values of *K*, the optimal investment policy can be explained by the principle of dynamic programming
  - The investor knows the optimal investment policy for smaller values of K
  - Both the payoff and the initial investment outflows are discounted
  - It is optimal to invest so that the investment program can be completed without pauses in most cases
- Shouldn't this imply that the effect of α<sub>C</sub> on the investment threshold is amplified when k is smaller and, thus, the minimum construction time is longer?





#### Sensitivity with respect to $\alpha_c$ , when *k*=0.5

(The other parameters are the same as in the base case)





## Sensitivity with respect to other parameters

- The logic behind the effect of  $\alpha_V$  on the results is the same as above
  - However,  $V^*(C,K)$  grows without bounds as  $\alpha_V \rightarrow \mu$
- As µ represent the cost of waiting, an increase (decrease) in its value shifts the investment threshold down (up)
- An increase (decrease) in either of the volatilities increases (decreases) the value of waiting and therefore shifts the investment threshold up (down)
- If the increments of the stochastic variables were positively (negatively) correlated, the volatility of the process that the payoff follows would decrease (increase) shifting the investment threshold down (up)





#### **Summary**

- The investor's problem was solved numerically yielding both the option value and the investment threshold
- Comparative statics was used to analyze the impacts of the different parameters on the optimal investment policy
  - The effects of the drift terms were explained in the framework of dynamic programming
- The model is general and can be applied in situations that meet the underlying assumptions by modifying the boundary conditions





#### References

- *Time to build, option value, and investment decisions,* Majd & Pindyck, 1994
- The value of waiting to invest, McDonald & Siegel, 1986



